

DD/S-56-2667/B

Excerpts from the I.G.'s Survey of DD/S

III.B.6. (page 29)

The SSA representatives of Logistics, Personnel and the Comptroller perform a wide variety of routine functions which tends to impede their progress toward the primary objective. These include the extensive monitoring and review of projects and programs, consideration of proposed regulations, and advice and guidance on matters of daily activities. Most of these are functions which normally would be performed by appropriate units of their "home" offices. However, the location of the SSA group in buildings occupied by DD/P components affords the convenience of physical proximity and matters are brought to them for consideration because it is the easiest and quickest way to get action. In continuing to perform these relatively routine tasks the representatives dissipate their talents by acting in the capacity of liaison officers rather than senior staff officers. To encourage the further development of direct dealings between operating and support units, the SSA representatives should refrain from engaging in such routine matters and transfer continuing functions to appropriate elements of their parent organizations.

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Present administrative practices, processes and procedures are so complex and cumbersome that much operational manpower is lost merely in complying with administrative requirements. The good reputation of this Agency is based largely on its ability to get things done quickly and with a minimum of "red tape." There is a danger now in the trend toward more regulations, more controls and more restrictions that the Agency will become as bureaucratic as the old, well-entrenched Government agencies.

EYES ONLY